#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

#### **SCHEDULE 14A**

# Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934 (Amendment No. )

Filed by the Registrant x

Filed by a Party other than the Registrant  $\Box$ 

Check the appropriate box:

Preliminary Proxy Statement

□ Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))

Definitive Proxy Statement

Definitive Additional Materials

x Soliciting Material under §240.14a-12

Columbia Pipeline Group, Inc.

(Name of Registrant as Specified In Its Charter)

TransCanada Corporation

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

x No fee required.

- Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
  - (1) Title of each class of securities to which transaction applies:
  - (2) Aggregate number of securities to which transaction applies:

Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which (3) the filing fee is calculated and state how it was determined):

(4) Proposed maximum aggregate value of transaction:

(5) Total fee paid:

Fee paid previously with preliminary materials.

Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:

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Being filed herewith is a powerpoint presentation.



**Corporate Profile** June 2016



### **Forward Looking Information**



This presentation includes "forward-looking information" and "forward-looking statements" (collectively, "forward-looking information") which is intended to provide potential investors with information regarding TransCanada Corporation ("TransCanada" or the "Corporation"), including management's assessment of our future plans and financial outlook. In some cases the words "anticipate", "expect", "believe", "may", "will", "should", "estimate", "project", "outlook," iforeast", "interded to provide plans and other similar words are used to identify such forward-looking information. Forward-looking information in this presentation may include, but is not limited to, statements regarding: anticipated business prospects; our financial and operational performance, including the performance of our subidiaries; expected regulatory processes and outcomes; expected impact of regulatory outcomes; expected capital expenditures and construction and completion dates); expected regulatory processes including the divestitures; planed of regulatory outcomes; expected capital expenditures and contractual obligations; expected orbang for the Acquisition, and the repayment of Acquisition credit facilities through planned divestitures; planned changes in the Corporation's business including the divestiture of certain assets; expected impacts of the Acquisition on teBITDA composition, earnings, cash flow and dividend growth; transportation services to the liquefied natural gas sector and growth opportunities and modernization available at the time the information was stated and as such is not a guarantee of future performance. By its nature, forward-looking information is subject to various assumptions, risks and uncertainties which could cause our actual results events or inplaned in such statements. Key assumptions on which our forward-looking information is based on information available at the time the information was atteed and as such is not a guarantee of including receipt of regulatory and Columbia business.

Ney assumptions on which how no how the Acquisition is based include, and are not inneed to, assumptions adout: the funding and columbia stockholder approval; the planned monetization of TransCanada's U.S. Northeast merchant power business and of a minority interest in our Mexican natural gas pipeline business; inflation rates, commodity prices and capacity prices; timing of financings and hedging; regulatory decisions and orthogen exchange rates; interest rates; planned and unplanned outages and the use of our and Columbia's pipeline and energy assets; anterest rates; antrates; planned and unplanned outages and the use of our and Columbia's grading and energy assets; and the realization of the anticipated benefits and synergies of the Acquisition to TransCanada including impacts on growth and accretion in various financial metrics. The risks and uncertainties that could cause actual results or events to differ materially from current expectations include, but are not limited to: our ability to successfully implement our strategic initiatives; whether our strategic initiatives will yield the expected benefits; the operating performance of our and Columbia's pipeline and energy assets; anount of capacity sold and rates achieved in our and Columbia's pipeline business; the availability and price of energy commodities; the amount of capacity payments and revenues we receive from our energy business; regulatory decisions and outcomes; outcomes of legal proceedings, including arbitration and insurance claims; performance and credit risk of our counterparties; changes in market commodity prices; changes in the polylical environment; changes in environmental and other laws and regulations; competitive factors in the pipeline and energy sectors; construction and completion of capital projects; costs for labour, equipment and anterial; access to capital markets; interest, tax and foreign exchange rates; weather; cybersecurity; technological developments; economic conditions in North America as well as globally; uncertai



Certain information presented in this presentation with respect to TransCanada and Columbia includes certain financial measures which do not have any standardized meaning as prescribed by U.S. GAAP and therefore may not be comparable to similar measures presented by other entities. Prospective readers are cautioned that these measures should not be construed as an alternative to U.S. GAAP-based audited consolidated financial statements. These non-GAAP measures are Comparable Earnings performance and Taxes (BEIT), Earnings Before Interest and Taxes (BEITDA), Adjusted EBITDA, Distributable Cash Flow, Comparable Distributable Cash Flow, Comparable Earlings effores for the construct and Flow and Flow for the construct and Flow per Share and Funds Generated Cash Flow, Comparable Distributable Cash Flow, Comparable Distributable Cash Flow per Share and Funds Generated Cash Flow, Comparable Distributable Cash Flow, Comparable Distributable Cash Flow per Share and Funds Generated Cash Flow per Share comparable termings before Interest to the comparable Distributable Cash Flow per Share comparable Cash Flow from Operations

A description of the purpose of providing non-GAAP measures and a reconciliation of non-GAAP measures in this presentation to the most closely related GAAP measures can be found in our Quarterly Report to Shareholders dated April 28, 2016 or in the case of Adjusted EBITDA in the Prospectus, in each case filed with Canadian securities regulators and the SEC and available at www.transcanada.com.

Adjusted EBITDA reflects an adjustment to historical and pro forma EBITDA for the year ended December 31, 2015 related to (i) a non-cash impairment charge incurred by TransCanada relating to Keystone XL and related projects, including the Keystone Hardisty Terminal, in connection with the November 6, 2015 denial of the U.S. Presidential permit, and (ii) a non-cash impairment charge incurred by TransCanada relating to certain energy turbine equipment previously purchased for a power development project that did not proceed, each as recorded in the Corporation's audited consolidated financial statements as at December 31, 2015. TransCanada believes that Adjusted EBITDA is a useful measure for evaluating our historical and unaudited pro forma financial results, given the exceptional nature of these one-time asset impairment charges.

#### Additional Information and Where to Find it:

This presentation may be deemed to be solicitation material in respect of the proposed acquisition of Columbia by TransCanada. In connection with the proposed merger transaction, Columbia filed a definitive proxy statement with the SEC on May 17, 2016 with respect to a special meeting of its stockholders to be convened to approve the merger transaction, which Columbia commenced disseminating to its stockholders on May 18, 2016. BEFORE MAKING ANY VOTING DECISION, COLUMBIA STOCKHOLDERS ARE URGED TO READ THE DEFINITIVE PROXY STATEMENT AND ANY OTHER DOCUMENTS TO BE FILED WITH THE SEC IN CONNECTION WITH THE PROPOSED MERGER OR INCORPORATED BY REFERENCE IN THE PROXY STATEMENT WHEN THEY BECOME AVAILABLE, BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED MERGER.

Investors and security holders will be able to obtain, free of charge, a copy of the definitive proxy statement and other relevant documents filed with the SEC from the SEC's website at http://www.sec.gov. In addition, the proxy statement and columbia's annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-A a mendments to those reports filed or furnished pursuant to section 13(a) or 15(d) of the Exchange Act will be available free of charge through Columbia's website at https://www.cpg.com/ as soon as reasonably practicable after they are electronically filed with, or furnished to, the SEC.

#### Participants in the Merger Solicitation:

Participants in the Merger Solicitation: Columbia and its directors, executive officers and other members of management and employees may be deemed to be participants in the solicitation of proxies in respect of the proposed merger. Information regarding Columbia's directors and executive officers can be found in Columbia's Annual Report on Form 10-K for the fiscal year ended December 31, 2015 filed with the SEC on February 18, 2016, as amended by Amendment No. 1 thereto on Form 10-K/A, filed with the SEC on April 7, 2016. Other information regarding the participants in the proxy solicitation and a description of their direct and indirect interests in the merger, which may be different than those of Columbia's stockholders generally, is contained in the definitive proxy statement filed by Columbia with the SEC on May 17, 2016.

## **Key Themes**





- Proven Strategy Low Risk Business Model
- + 90%+ of EBITDA derived from regulated assets or long-term contracts
- Planned sale of U.S. Northeast Power will further reduce merchant exposure

## US\$13 Billion Acquisition of Columbia Pipeline is Transformational

 Creates one of North America's largest regulated natural gas transmission businesses and positions the company for long-term growth



### Visible Growth Through 2020

- \$24 billion of pro forma near-term growth projects
- Over \$45 billion of commercially secured long-term projects

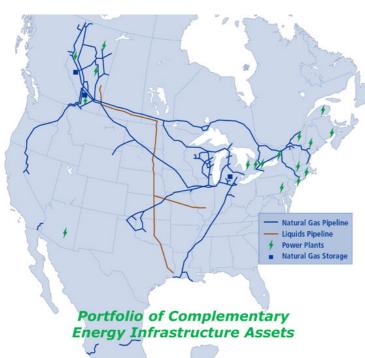
# Dividend Poised to Grow Through 2020

- 8-10% average annual growth rate expected
- · Columbia Pipeline acquisition supports and may augment dividend growth

## **Financial Discipline**

- Finance long-term assets with long-term capital
- Value 'A' grade credit rating
- Corporate structure is simple and understandable





# TransCanada Today

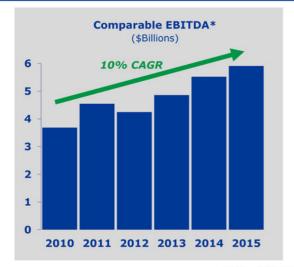
#### **One of North America's Largest Natural Gas Pipeline Networks**

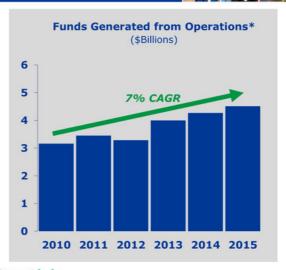
- 66,400 km (41,300 mi) of pipeline
- 368 Bcf of storage capacity
- 14 Bcf/d or 20% of continental demand

### Premier Liquids Pipeline System

- 4,200 km (2,600 mi) of pipeline
- 545,000 bbl/d or 20% of Western Canadian exports
- One of the Largest Private Sector Power Generators in Canada
   17 power plants, 10,500 MW
- Total Assets ~ \$64 billion as of March 31, 2016

# **Strong Historical Financial Performance**

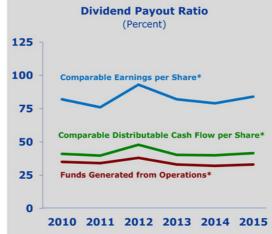




Significant Growth in Comparable EBITDA and Funds Generated from Operations "Comparable EBITDA and Funds Generated from Operations are non-GAAP measures. See the non-GAAP measures slide at the front of this presentation for more information.

# Long Track Record of Dividend Growth





## Supported by Industry-Leading Coverage Ratios

\*Comparable Earnings per Share, Comparable Distributable Cash Flow per Share and Funds Generated from Operations are non-GAAP measures. See the non-GAAP measures slide at the front of this presentation for more information.

# First Quarter 2016 Financial Highlights





- Comparable earnings of \$494 million or \$0.70 per share – up 6% from 2015
- Comparable EBITDA of \$1.5 billion
- Funds generated from operations of \$1.1 billion
- Comparable distributable cash flow of \$970 million or \$1.38 per share
- Declared a quarterly dividend or \$0.565 per common share, equivalent to \$2.26 annually

### Solid Results Continued in First Quarter 2016

\*Comparable Earnings, Comparable Earnings per Share, Comparable EBITDA, Funds Generated from Operations and Comparable Distributable Cash Flow are non-GAAP measures. See the non-GAAP measures side at the front of this presentation for more information.



**Common Share Price - Toronto Stock Exchange** 



11% Average Annual Return Since 2010



#### **Strategic Rationale**

- Transformational acquisition creates one of North America's largest regulated natural gas transmission businesses and positions the company for long-term growth
- Results in a combined pro forma \$24 billion portfolio of secured, near-term growth projects
- Combines TransCanada's financial strength with Columbia's attractive growth opportunities

#### **Financial Highlights**

- Expected to be accretive to earnings per share in the first full year of ownership and thereafter as the combined \$24 billion of pro forma near-term commercially secured projects enter service
- Targeted annual cost, revenue and financing benefits of approximately US\$250 million

#### **Financing Plan**

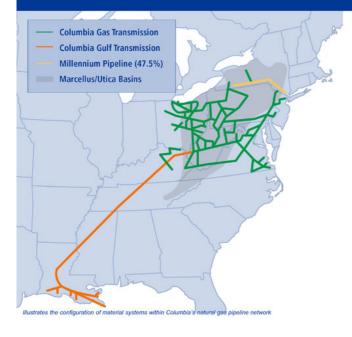
• Issued \$4.4 billion of subscription receipts, announced planned sale of U.S. Northeast power assets and monetization of minority interest in Mexican natural gas pipeline business

#### Transaction expected to close by July 1, 2016

- Special meeting of Columbia stockholders scheduled for June 22, 2016
- Received U.S. Federal Trade Commission (Hart-Scott-Rodino Act) and Committee on Foreign
  Investment in the United States (CFIUS) clearances

# Acquisition of Columbia Pipeline Group - Strategic Rationale





- Premium natural gas pipeline and storage assets
- Extensive position in the Marcellus and Utica shale regions
- FERC regulated assets generate stable and predictable earnings and cash flow
- US\$7.3 billion portfolio of growth initiatives and modernization investments

Secures Incumbency Position in North America's Most Prolific Natural Gas Basins

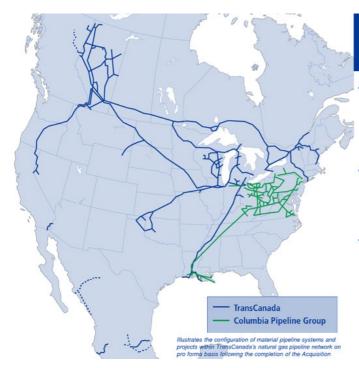
# **Columbia Pipeline Group Asset Overview**





- Columbia Gas Transmission
  - 11,272 mile (18,141 km) FERC pipeline with average throughput of 3.9 Bcf/d
  - 286 Bcf of working gas storage capacity
  - Strong base business undergoing significant expansion to connect growing Marcellus/Utica supply
- Columbia Gulf Transmission
  - 3,341 mile (5,377 km) FERC pipeline with average throughput of 1.5 Bcf/d
  - System reversal and expansion offers competitive path to the Gulf Coast
- Millennium Pipeline (47.5% interest)
  - 253 mile (407 km) FERC pipeline with average throughput of 1.1 Bcf/d
  - Connects Pennsylvania supply to New York
     market

#### **Premium Natural Gas Pipeline Network**



# Combined Natural Gas Pipeline Footprint

- One of North America's largest natural gas transmission businesses
- Approximately 91,000 km (56,900 miles) of gas pipeline
- 664 Bcf of storage capacity
- Complements our existing regulated natural gas pipeline and storage assets
  - Long-term, fee-based contracts
  - Diversified customer base
- Adds to basin diversification and access to large markets
  - Established position in the Appalachia, the fastest growing gas production basin in North America
  - Improves access to U.S. Northeast, Midwest, Mid-Atlantic and Gulf Coast markets

#### DR. Positioned to Capture Growing Marcellus and Utica Production Bcf/d 35 30 25 20 15 10 Columbia Gas Transmission 5 Columbia Gulf Transmission 0 Millennium Pipeline (47.5%) 2010 2015 2020E Marcellus/Utica Basins ■Marcellus ■Utica

Source: EIA and IHS CERA, February 2016

strates the configuration of material systems within Columbia's natural gas pipeline network

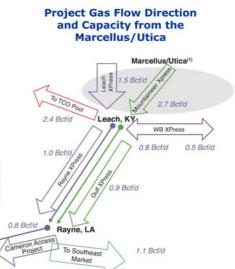
- Significant growth in production expected
- Asset footprint favourably situated relative to production

# **Columbia Pipeline Group Capital Program**



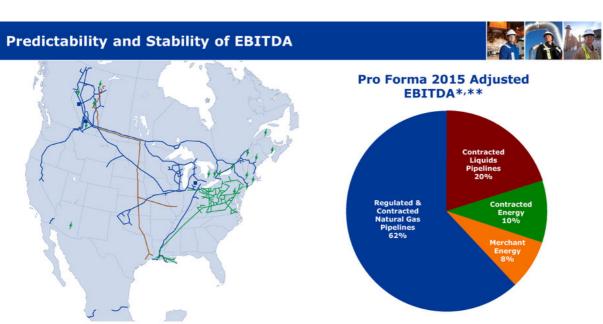
Asset	Project	Estimated Capital Cost (US\$)*	FERC Status	Expected In-Service
Gas	Modernization I	0.6	Approved	2017 - 2018
	Modernization II	1.1	Approved	2019 - 2021
	Leach XPress	1.4	Filed	2017
	WB XPress	0.8	Filed	2018
	Mountaineer XPress	2.0	Filed	2018
Gulf	Rayne XPress	0.4	Filed	2017
	Cameron Access	0.3	Approved	2018
	Gulf XPress	0.7	Filed	2018
Total		US7.3		
	C <b>anadian Equivalent</b> xchange rate)	CAD9.6		

\* Columbia share in billions of U.S. dollars. Certain projects are subject to various conditions including regulatory approvals.



<sup>(1)</sup> Shaded area represents the Marcellus and Utica shale gas production areas

Cameron LNG



Planned Monetization of U.S. Northeast Power Will Further Reduce Merchant Exposure

\*Adjusted EBITDA is a non-GAAP measure. See the non-GAAP measures slide at the front of this presentation for more information.
\*\*Includes Columbia: does not reflect portfolio management changes, acquisition benefits and costs.

# **Acquisition Key Takeaways**

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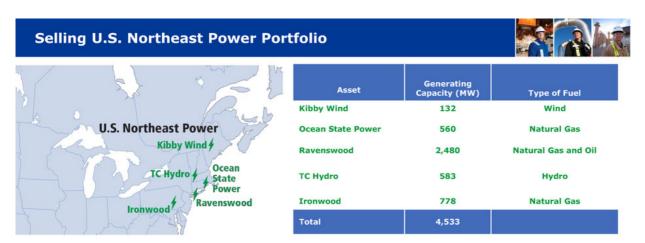
- Acquisition creates one of North America's largest regulated natural gas transmission businesses
- Complements our existing assets
  - Adds to basin diversification and access to large markets
  - Provides another platform for continued organic growth
  - Expected to be accretive to earnings per share in the first full year of ownership and thereafter as a combined \$24 billion of pro forma near-term commercially secured projects enter service
  - Supports and may augment 8 to 10 percent expected annual dividend growth through 2020
  - Agencies affirmed 'A' credit rating following the announcement

Builds on Track Record of Delivering Shareholder Value

# **Financing of Columbia Pipeline Group Acquisition**

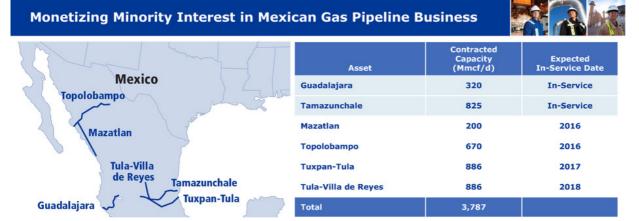


- US\$13 billion acquisition of Columbia Pipeline Group includes approximately US\$2.8 billion of assumed debt
- Balance to be funded with:
  - Subscription receipts of \$4.4 billion (offering completed April 1, 2016)
  - Monetization of U.S. Northeast power assets
  - Monetization of minority interest in Mexican gas pipeline business
- US\$6.9 billion bridge facility in place pending asset sales



- Proceeds to pay down asset sale bridge facility in connection with the acquisition of Columbia Pipeline Group
- Advisors engaged, process underway and indications of interest received

Exiting U.S. Merchant Power Business



- Proceeds to pay down asset sale bridge facility in connection with the acquisition of Columbia Pipeline Group
- · Advisor selection underway and indications of interest received

**Opportunities for Continued Growth** 

# Industry Leading Pro Forma Near-Term Capital Program



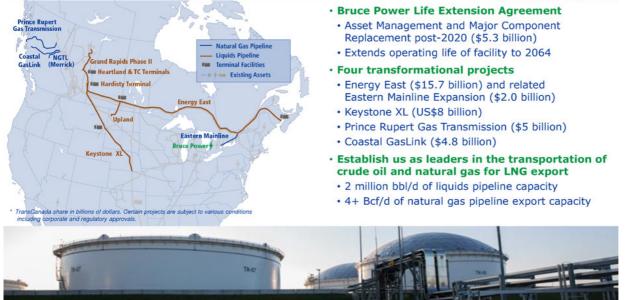


Project	Estimated Capital Cost*	Expected In-Service Date*
Columbia Pipeline Group	US7.3	2016-2021
Topolobampo	US1.0	2016
Mazatlan	US0.4	2016
Tuxpan-Tula	US0.5	2017
Tula-Villa de Reyes	US0.6	2018
Canadian Mainline	0.7	2016-2017
NGTL System	5.4	2016-2018
Houston Lateral & Terminal	US0.6	2016
Grand Rapids	0.9	2017
Northern Courier	1.0	2017
Napanee	1.0	2017 or 2018
Bruce Power Life Extension	1.2	2016-2020
Total Canadian Equivalent	CAD23.9	

TransCanada pro forma share in billions of dollars. Certain projects are subject to various conditions including corporate and regulatory approvals.

# \$45 Billion+ of Commercially Secured Long-Term Projects\*











Dividend Growth Through 2020

\* Annualized based on second quarter dividend of \$0.565 per share





# Track Record of Delivering Long-Term Shareholder Value

14% average annual return since 2000

# Visible Growth Portfolio

\$24 billion pro forma to 2020 Additional opportunity set includes over \$45 billion of long-term projects Attractive, Growing Dividend

4.2% yield at current price 8-10% CAGR through 2020 Strong Financial Position

*'A' grade credit rating Numerous levers available to fund growth* 

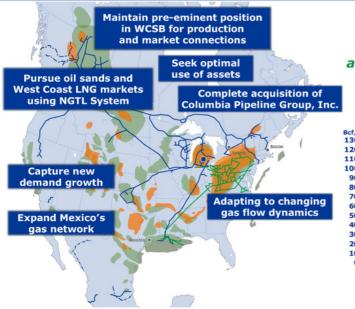
# **Attractive Valuation Relative to North American Peers**



**Natural Gas Pipelines** 

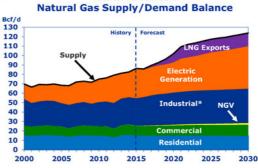


# **Our Natural Gas Pipelines Strategy**

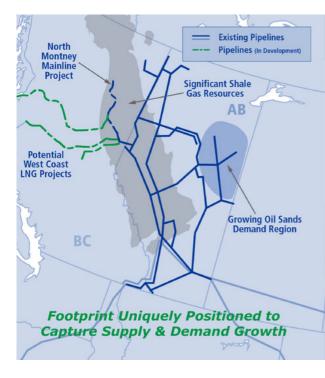


# Growing Natural Gas Supply and Demand Provides Opportunity

**North American** 



\* Includes fuel used within the LNG process Source: TransCanada



# **NGTL System's Unparalleled Position**

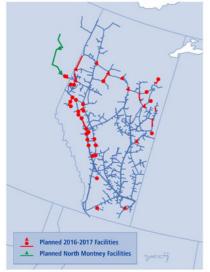
- Primary transporter of WCSB supply with NIT hub providing optionality and liquidity
- Averaged ~11 Bcf/d in 2015; peak intra-basin demand of 6.5 Bcf/d
- Significant new firm contracts
- Key connections to Alberta and export markets
- 2016/17 Revenue Requirement Settlement
  - Includes a ROE of 10.1% on 40% deemed common equity plus certain incentives



# **NGTL Growth to Continue Through 2018**



### 2016-17 Facilities - \$4.8 B



## 2018 Expansion Facilities - \$0.6 B



# • \$5.4 billion of new investments

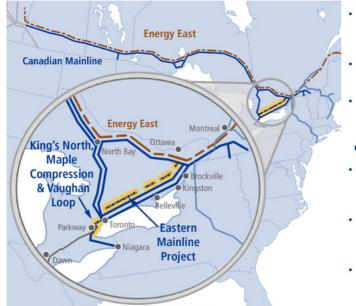
- Expected in-service between 2016 and 2018
- Includes \$1.7 billion
   North Montney pipeline
- Excludes \$1.9 billion
   Merrick pipeline
- Average investment base expected to increase significantly from \$6.7 billion in 2015 to \$11.2 billion in 2018
- Growth expected to continue



- LDC Settlement creates long-term stability and reduces risk considerably
- Multi-year agreement commenced in 2015 with certain elements expiring in 2020 and 2030
- Base ROE of 10.1% on 40% deemed common equity
- Annual contribution and incentives could result in ROE of 8.7% to 11.5%
- Strong delivery volumes averaged ~4 Bcf/d in 2015

## Mainline Significantly De-Risked

# Mainline Growth through Expansion within Eastern Triangle



- \$0.7 billion of new facility expansion projects required as part of LDC Settlement
- Provides increased access to growing supply of U.S. shale gas
- Expected in-service dates range from 2016 to 2017, subject to regulatory approvals
- \$2.0 billion Eastern Mainline Project (EMP) ensures existing and new firm transportation commitments are met
- Reached agreement with LDCs that resolves their issues with Energy East and the EMP
- Timing subject to regulatory approvals

# **U.S. Gas Pipelines – Producing Strong Results**





- Majority of portfolio highly contracted over the long-term
- Well-positioned in key geographic areas with access to multiple supply basins and large market centres
- In January 2016, filed a rate case requesting an increase to ANR's maximum transportation rates; last rate case was more than 20 years ago
- In May 2016, increased ownership interest in Iroquois to 50 percent



# Mexico – Solid Position and Growing

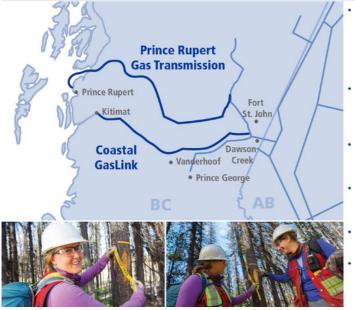




- Pipelines underpinned by long-term contracts with the Comisión Federal de Electricidad (CFE)
- Comparable EBITDA\* of US\$181 million in 2015 from Guadalajara Pipeline and Tamazunchale Pipeline
- US\$1 billion Topolobampo Pipeline and US\$400 million Mazatlan Pipeline to be completed late 2016
- US\$500 million Tuxpan-Tula Pipeline to be completed in 2017
- US\$550 million Tula-Villa de Reyes Pipeline to be completed in 2018
- Opportunities for future growth

\*Comparable EBITDA is a non-GAAP measure. See the non-GAAP measures slide at the front of this presentation for more information.

## Positioned to Benefit from West Coast LNG



- Two large-scale projects underpinned by long-term contracts
- \$5 billion Prince Rupert Gas Transmission (PRGT) project
- \$4.8 billion Coastal GasLink (CGL) project
- Pacific NorthWest LNG announced a positive Final Investment Decision in June 2015, subject to a positive environmental assessment on their LNG facilities
- LNG Canada anticipates reaching a final investment decision on their project in late 2016
- PRGT and CGL have received their pipeline and facilities permits from the B.C. Oil and Gas Commission
- Both are advancing project agreements with First Nations along the pipeline routes
- No development cost risk and minimal capital cost risk on either project

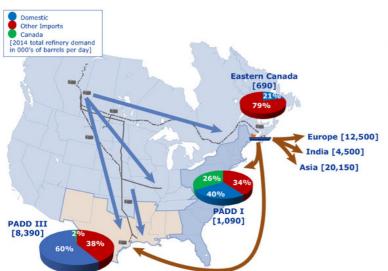


**Liquids Pipelines** 



# **Liquids Pipelines Strategy**





- Leverage existing infrastructure
- Connect growing WCSB and U.S. shale oil supply to key refining markets
- Capture Alberta and U.S. regional liquids opportunities
- Value chain participation expansion

Source: CAPP 2015, IHS, EIA, Statistics Canada

### Keystone - A Premier Crude Oil Pipeline System





- Critical crude oil system that transports ~20% of Western Canadian exports to key U.S. refinery markets
- 545,000 bbl/d of long-haul, take or pay contracts
- 15-year average remaining contract length
- Expected to generate ~US\$1 billion of Comparable EBITDA\* annually



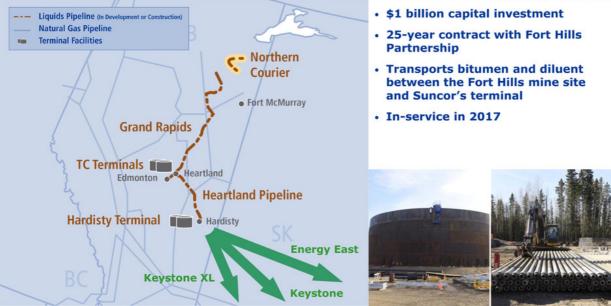
## Extending Keystone System's U.S. Gulf Coast Market Reach



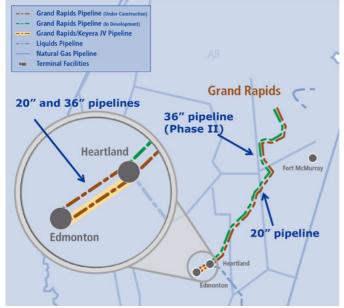
s	t	Market Reach
2	•	U.S. Gulf Coast is largest refining centre in North America (~8 Mbbl/d of capacity)
~	•	Extending system's reach to over 4.5 Mbbl/d of Gulf Coast refinery capacity:
		Port Arthur
		<ul> <li>Houston/Texas City</li> <li>Lake Charles</li> </ul>
(	•	Expected to enhance volumes on Keystone System
	•	Platform for growth and regional infrastructure expansion
-		

# Northern Courier - Visible Liquids Pipeline Growth





### Grand Rapids Pipeline – Bringing Supply to Market



- \$3.2 billion, 50/50 joint venture investment with Brion Energy, a subsidiary of PetroChina
- Long-term contract with Brion Energy
- Transports crude oil and diluent between northern Alberta and the Edmonton/Heartland region
- Keyera joint venture between Edmonton and Heartland enhances diluent supply
- 20-inch pipeline (\$900 million\*) expected to be in-service in late 2016
- Phase II (\$700 million\*) to be aligned with market demand

Capturing Production Growth and Meeting Diluent Requirements

\* TransCanada share

### Energy East - Critical to Reach Eastern Refineries and Tidewater





- \$15.7 billion investment
- 1.1 million bbl/d of capacity with approximately 1 million bbl/d of long-term, take-or-pay contracts
- Would serve Montréal, Québec City and Saint John refineries
- Also provides tidewater access
- Project is subject to regulatory approvals
  - National Energy Board recently released a preliminary timeline for the hearing process

### Keystone XL – Maintaining a Valuable Option





#### Commenced legal actions following U.S. Administration's decision to deny a Presidential Permit, actions include:

- Claim under NAFTA
- Lawsuit in U.S. Federal Court asserting that the President's decision to deny construction of Keystone XL exceeded his power under the U.S. Constitution
- \$2.9 billion after-tax write-down recorded in Fourth Quarter 2015 as a result of the denial
- In the process of monetizing project assets

Remains a Competitive Transportation Solution to U.S. Gulf Coast



Energy

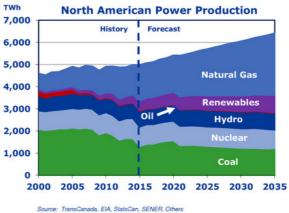


### **Our Energy Strategy**





### Sale of U.S. Northeast Power Assets and Termination of Alberta PPAs Enhances Cash Flow Stability



### **Bruce Power**





- TransCanada owns a 48.5% interest in Bruce Power
- World's largest operating nuclear facility
  - 8 reactors, 6,300 MW of capacity
- Capable of generating ~30% of Ontario's power needs
- Power sold under long-term contract with the Ontario Independent Electricity System Operator (IESO)
- Operations and related work are subject to regulatory oversight by the Canadian Nuclear Safety Commission (CNSC)
- Spent fuel, waste and decommissioning liabilities are the responsibility of Ontario Power Generation

### **Bruce Power Life Extension Agreement**



- Amended agreement with the Ontario IESO to extend the life of Bruce Power, effective January 1, 2016 through December 31, 2064
- Multi-stage investment plan to refurbish Units 3 8
- Asset Management (AM) capital ~\$2.5 billion\*, including \$600 million\* through 2020
- Major Component Replacement (MCR) capital ~\$4 billion\* through 2033
- Uniform power price of \$65.73/Mwh effective January 1, 2016
  - Incorporates return of/on capital from historic investment, sustaining capital, O&M costs and first six years of AM capital
  - Power price is adjusted annually for inflation; Future AM and MCR capital cost estimates are finalized and also
    reflected in the power price over time
  - Off-ramps provide ability to exit future refurbishments if investment does not provide sufficient economic benefits



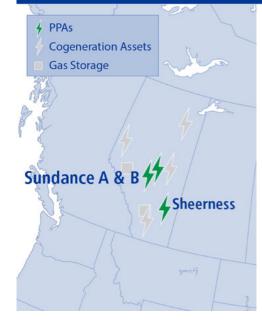
## Napanee Generating Station





## **Termination of Alberta Power Purchase Arrangements**





- Announced decision to terminate our Alberta Power Purchase Arrangements on March 7, 2016
  - Arrangements contain a provision permitting PPA buyers to terminate PPAs if there is a change in law that renders the PPAs unprofitable or more unprofitable
  - As a result, TransCanada recorded a non-cash charge of \$176 million after-tax in First Quarter 2016, representing the remaining net book value of the PPAs
- Continue to own and operate four gas-fired cogeneration plants with nameplate capacity totaling 365 MW
- Also have an interest in two non-regulated natural gas storage facilities with 118 Bcf of capacity

### Energy Footprint Following Planned Sale of U.S. Northeast Power and Termination of Alberta PPAs





- · Substantially less merchant power exposure
- Remaining assets underpinned primarily by long-term contracts with solid counterparties

#### Long-term Contracted Assets

Plant	Capacity (MW)*	Counterparty	Contract Expiry
Western Power			1
Coolidge	575	Salt River Project	2031
Eastern Power			
Bécancour	550	Hydro-Québec	2036
Cartier Wind	365	Hydro-Québec	2026-2032
Grandview	90	Irving Oil	2024
Halton Hills	683	IESO	2030
Portlands	275	IESO	2029
Ontario Solar	76	IESO	2032-2034
Bruce Power			
Units 1-8	3,023	IESO	Up to 2064

~5,600 MW or 94% of capacity underpinned by long-term contracts with strong counterparties

\* Our proportionate share of power generation capacity



Finance



### **Financial Strategy**

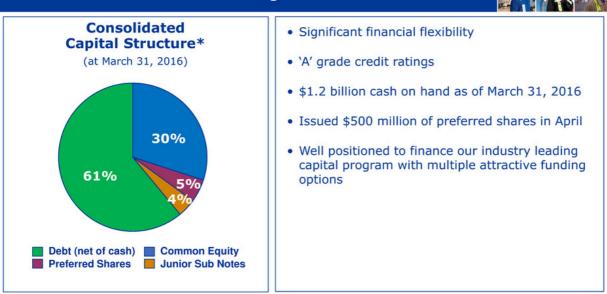




- Invest in low-risk assets that generate predictable and sustainable growth in earnings, cash flow and dividends
- Finance long-term assets with long-term capital
- Maintain financial strength and flexibility
- Value 'A' grade credit rating
- Effectively manage foreign exchange, interest rate and counterparty exposures
- Disciplined cost and capital management
- Simplicity and understandability of corporate structure

Built For All Phases of the Economic Cycle

### **Financial Position Remains Strong**



\* Common equity includes non-controlling interests in TC PipeLines, LP and Portland. Excludes impact of subscription receipts, which will be reflected once they convert to common shares upon closing of the acquisition of Columbia Pipeline Group, Inc.





- Spot movements on southern portion of Keystone System and on Great Lakes
- Availability at Bruce Power

### Commodity

- Alberta cogens and non-regulated natural gas storage
- Substantially reduced exposure upon sale of U.S. Northeast power portfolio and Alberta PPA terminations

#### Counterparty

- Strong counterparty support on contracted assets
- · Cost-of-service or regulated businesses with strong underlying fundamentals

### Interest Rates

- Largely fixed-rate debt financed (~90%) with long duration
- 16-year average term at 5.4% coupon rate

### Foreign Exchange

U.S. dollar assets and income streams predominately hedged with U.S. dollar-denominated debt





**Corporate Profile** June 2016

